

Downtown Cincinnati Inc. Annual Report 2013

HIGHLIGHTS AND ACCOMPLISHMENTS

- According to the 2013 Perceptions Survey, 28% of respondents visited 40 times or more over the course of the year, an uptick of 7% from the prior year. Visitors also spent more money in 2013 with 20% spending \$100 or more, an increase of 4%.
- From January through December 2013, Keep Cincinnati Beautiful awarded the Central Business District (CBD) the best score possible of 1.0 on its monthly litter index. The separately-funded Over-the-Rhine (OTR) Ambassador Program received a monthly litter index score of 1.1.
- Sales of the Downtown Cincinnati Gift Card increased by 81% in 2013. The card is now available for purchase year round at Findlay Market, as well as at the DCI office and website. Over 200 establishments, from The Banks to Over-the-Rhine, accept the card.

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- The DCI Social Services Outreach Coordinator had 6,022 interactions with clients, social service providers, and landlords. As a result of his efforts, 34 people were placed in permanent housing in 2013.
- Downtown orientation sessions were provided to the staffs of APG Office Furnishings, Jedson, and Kolar Design to help welcome them to their new downtown offices.

Downtown Cincinnati Inc. **Board of Directors**

Executive Committee

Mayor Mark Mallory Honorary Chair Former Mayor,

City of Cincinnati

Mark T. Reitzes Chair

Marvin Blade **Vice Chair**

Director, Government and **Community Relations** Duke Energy

Kelley J. Downing Secretary

President and Chief Executive Officer, **Bartlett & Company**

David A. Eshman

Treasurer Partner, Deloitte LLP

Edward D. Diller Partner-in-Charge, Taft Stettinius & Hollister LLP

Milton R. Dohoney Jr. Former City Manager, City of Cincinnati

David N. Ginsburg President and Chief Executive Officer, Downtown Cincinnati Inc. Michael M. Kennedy (through April 1, 2013)

Director,

ComparaDun Group LLC

Jill P. Meyer

Chair (through April 1, 2013) Partner-in-Charge, Frost Brown Todd LLC

Christopher Monzel

President, Hamilton County Board of Commissioners

William J. Moran (through April 1, 2013)

Senior Vice President, Director of Corporate Facilities, Fifth Third Bank

Chad Munitz

Executive Vice President, Development and Operations, Cincinnati Center City Development Corporation (3CDC)

Jim T. Neyer Executive Vice President,

Julia W. Poston

Real Estate Development, Al Neyer LLC

Office Managing Partner, Ernst & Young LLP Steven P. Richter

Assistant Property Manager, Queen City Square, Eagle Realty Group

Rvan M. Rvbolt

President, Infintech, LLC

Kevin Shibley General Manager, Saks Fifth Avenue

Patricia Mann Smitson (through April 1, 2013) Chief Executive Officer, American Red Cross

Directors

Linda Antus

(through April 1, 2013) President and Chief Executive Officer, Cincinnati USA Regional Tourism Network

Eric Avner

Vice President and Senior Program Manager, Community Development, The Carol Ann & Ralph V. Haile, Jr./U.S. Bank Foundation

Troy Blackburn (through April 1, 2013) Vice President,

Cincinnati Bengals

Wayne Bodington General Manager, The Westin Hotel, Cincinnati

Donald B. Bush

DCI Board of Directors (continued)

Cristina Chuecos

Consultant. Diversity and Global Competency, Wisdom Nuggets, LLC

Todd Clossin

(through June 1, 2013)

Chief James E. Craig (through May 2013) Former Chief of Police,

Cincinnati Police Department

Deborah Dent

President and Founder. Venue 222

Daniel J. Eifert

Vice President. Property Management, Hines

Kimber L. Fender

The Eva Jane Romaine Coombe Director, The Public Library of Cincinnati and Hamilton County

Mary Sue Findley

James T. Fitzgerald

Vice President of Human Resources, dunnhumbyUSA

(through April 1, 2013) Chairman, FRCH Design Worldwide Karen Forgus

Senior Vice President of Business Operation, Cincinnati Reds

Terry Garcia Crews

Chief Executive Officer and General Manager, Metro

Carl L. Goertemoeller

Senior Vice President. Real Estate Macy's, Inc.

Barbara Hauser

Manager,

Ohio Community Relations, The Procter & Gamble Company

Dr. Julia A. Heath

Executive Director of the **Economics Center and** Professor, Alpaugh Family Chair of Economics. University of Cincinnati

Dr. LaVaughn M. Henry. Ph.D.

Vice President and Senior Regional Officer. Federal Reserve Bank of Cleveland - Cincinnati Branch

Lt. Col. Paul Humphries

(beginning June 1, 2013) Executive Assistant Chief, Cincinnati Police Department

Emilie Johnson

President.

Over-the-Rhine Chamber of Commerce Wijdan Jreisat

Attorney at Law, Katz, Teller, Brant & Hild **Kevin Kline**

Senior Vice President and General Manager, Horseshoe Casino Cincinnati

Arlene R. Koth

Vice President. Administration and Human Resources. **TriVersity Construction** Company

Daniel M. Lincoln

President and Chief Executive Officer. Cincinnati USA Convention & Visitors Bureau

Gary Lindgren

(through April 1, 2013) Executive Director. Cincinnati Business Committee

Stephen A. Loftin

(through April 1, 2013) President and Executive Director, Cincinnati Arts Association

James J. McGraw Jr.

Partner, Keating Muething &

Peg Moertl Central Territory, Executive

Klekamp PLL

Senior Vice President, Community Development Banking, **PNC Bank**

Gregory A. Otis

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DCI Board of Directors (continued)

Rick Pender

(through April 1, 2013) Vice President, Development and External Affairs. Planned Parenthood

Robert C. Reifsnyder

(through April 1, 2013)

President.

United Way of Greater Cincinnati

Brian A. Ross

Sean Rugless

President and

Chief Executive Officer, Greater Cincinnati/Northern Kentucky African American Chamber of Commerce

Wm. John Ryan

Greater Cincinnati-Northern Kentucky Complex Manager, Senior Vice President,

Investments, Raymond James & Associates

Carl Satterwhite

President, The RCF Group

Jodi Schmidtgoesling (through October 1, 2013)

Karen Seiter

Vice President, Manager, Corporate Real Estate. Fifth Third Bank

(beginning August 1, 2013)

Ashley Strehler

Assistant Vice President. **Director of Commercial** Property Management, Eagle Realty Group

Stephen Taylor

Vice President. District Manager, **US Bank**

Conrad Foster Thiede

Director of Planned Giving and Special Campaigns, Cincinnati Symphony Orchestra

LeVon Thompson Jr.

President and Chief Operating Officer, Foxx Construction, LLC

Ellen G. van der Horst

President and Chief Executive Officer, Cincinnati USA Regional

Stanford T. Williams Jr.

Vice President. Economic Inclusion,

Chamber

Messer Construction Company

Mark P. Woodruff

Vice President, Market Development, **Enquirer Media**

Patricia A. Zerbe (through April 1, 2013)

Manager,

Community and Government Relations, General Electric Aviation

Downtown Cincinnati Inc. **Members**

Corporate

3CDC, Cincinnati Center City Development Corporation

5th Street Gallery Acme Lock Inc. Al Neyer LLC

Allpro Parking

American Modern Insurance Group

Antonelli College APG Office Furnishings

Appointments—The Business Store

Arnold's Bar & Grill Art Beyond Boundaries

ArtWorks Ascribe AT&T Ohio

Baker & Daboll, LLC

Barnes Dennig & Co., Ltd. Bartlett & Company

Below Zero Lounge **BHDP** Architecture

BKD. LLP Blank Rome LLP

Block by Block, Louisville

Bridging Broadway Bromwell's

Burgess & Niple, Ltd. Cassidy Turley

Budco Group Inc.

Castellini Company LLC Cheers to Art!

Christ Church Cathedral

Cincilingua Inc. International Language Center

Cincinnati Art Galleries, LLC Cincinnati Arts Association

Cincinnati Bar Association

Cincinnati Bengals

Cincinnati Book Publishing

Cincinnati Business Committee Cincinnati Business Courier

Cincinnati Development Fund, Inc.

Cincinnati Hills Christian Academy

Cincinnati Masonic Center Cincinnati Museum Center

Cincinnati Reds

Cincinnati Stage Employees

Local No. 5

Cincinnati Symphony Orchestra Cincinnati USA Convention &

Visitors Bureau

Cincinnati USA Regional Chamber

Cincinnati USA Regional Tourism Network

Cincinnati-Hamilton County Community Action Agency

Cintas Corporation CitiPlanIt

City Dermatology and Laser

Colliers International Greater Cincinnati

Contemporary Arts Center

Contract Sweepers

Cooney Faulkner & Stevens, LLC CR Architecture + Design

Cushman & Wakefield|Cincinnati Commercial, REALTORS

Deloitte LLP

Development Strategies Group, LLC

Dinsmore & Shohl LLP DTE CoolCo, LLC

Duke Energy

Duke Energy Center/Global Spectrum

dunnhumbyUSA E. W. Scripps Co.

Electronic Interiors, a division

of Nor-Com. Inc. **Enquirer Media**

Ernst & Young LLP

Fabulous Frames and Art

Federal Home Loan Bank of Cincinnati

Fifth Third Bank

Fifth Third Bank Broadway

Across America Forza Marketing

Foundation Bank

FRCH Design Worldwide

Frisch's Restaurants, Inc. Frost Brown Todd LLC

Fund Evaluation Group, LLC Game Day Communications

Garfield Suites Hotel **GBBN Architects**

General Electric Aviation

Glaserworks

Graeter's Manufacturing Company Graydon Head & Ritchey LLP

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DCI Members (continued)

Greater Cincinnati/Northern Kentucky African American Chamber of Commerce GreenSource Cincinnati

Hart Productions, Inc.

Tidi Ci Toddoctorio, inc.

Hathaway Stamp and Identification
Heidelberg Distributing Company

HGC Construction

HHB Partners, Inc., Realtors

Hilton Cincinnati Netherland Plaza Hotel

Hines

Hixson Architecture, Engineering,

Holland Advertising: Interactive

Horseshoe Casino

Humler & Nolan

Hunt Club Clothiers Ltd., Inc.

Huntington National Bank

IFA (Institutional Fiduciary Assurance)

Infintech, LLC

Integrated Research Associates

Izzy's

JDL Warm Construction

Jeffrey R. Anderson Real Estate Inc.

Katz, Teller, Brant & Hild

Klosterman Baking Company

KMK Consulting Company LLC

KnowledgeWorks

Kolar Design, Inc.

LaVerdad Marketing & Media

Learning Through Art, Inc.

Legg Mason Investment Counsel

LKAB Minerals, Inc.

Local 12 WKRC-TV

LDI/ Daratara

LPK Design

Lucy Blue Pizza Cafe

Lynn McInturf Associates

Macy's, Inc.

Manley Burke
Mark Bowen Media

Malinnay & Namai Ca

McKinney & Namei Co., LPA

Mellott & Mellott, P.L.L.

Meridian Resources, LLC

Messer Construction Company

Metro

Michael McInfurf Architects

Michael Schuster Associates, Inc.

Mike & Carol Trotta

Model Group

Moerlein Lager House

Morton's Steakhouse

National Underground Railroad Freedom Center

North American Properties

NorthPointe Realty

OKI - Regional Council of Governments

Over-the-Rhine Chamber of

Commerce

Palomino Rotisserie and Bar

Paula Norton Photography

Pepper Construction Company of Ohio, LLC

Photonics Graphics Inc.

Plante & Moran, PLLC

Plum Street Cafe

PNC Bank

Port of Greater Cincinnati Development Authority

Premier Social Security Consulting, LLC

R.G. McGraw Insurance Agency, Inc.

Raymond James & Associates

Rippe & Kingston

Riverpoint Capital Management, Inc.

RJE Business Interiors

Rookwood Pottery

Roosters Men's Grooming Center

Saks Fifth Avenue

Sanger & Eby

Scott Knox Attorney At Law

Segway of Ohio, Cincinnati

Sibcy Cline Realtors, Sixth Street

Sonic Arts Digital Audio Services, Inc.

Southwest Ohio Regional Transit

Authority (SORTA)

Standard Parking & Central Parking

Standard Textile Company, Inc.

Starboard Strategy

Statman Harris & Eyrich

System of Ohio, Inc.

Stigler Supply Co.

Stock Yards Bank & Trust

Stout & Gallant

Strauss & Troy

Sung Korean Bistro

Taft Stettinius & Hollister LLP

TDA Associates, Inc.

The Bank of Kentucky

The Blue Wisp Jazz Club

The Booksellers on Fountain Square

The Carol Ann & Ralph V. Haile, Jr./

U.S. Bank Foundation

The Corporation for Findlay Market

The Gym at Carew Tower

DCI Members (continued)

The Kroger Company

The Manuel D. and

Rhoda Mayerson Foundation

The Preview Group, Inc.

The Procter & Gamble Company

The Public Library of Cincinnati and Hamilton County

The RCF Group

The Reserve at 4th and Race

The Soapbox Salon

The University Club of Cincinnati

Thesing Real Estate Services, Inc.

Thomas D Heldman CPA and

Associates, Inc.
Thompson Hine LLP

THP Limited Inc.

Time Warner Cable

TJ Maxx

Trattoria Roma

TriVersity Construction Company

Ulmer & Berne LLP

United Way of Greater Cincinnati

Universal Protection Services, LLC

Upside Down Holdings LLC

Uptown Consortium, Inc.

Urban Fast Forward

Urban Sites Limited Liability Company

US Bank

US Digital Partners

Venue 222

Vestige Redevelopment Group

vRide

Walter E. Gay, Jr., D.D.S., Inc.

Western & Southern Financial Group/ Eagle Realty Group Whitmer & Company CPAS, LLP Winegardner & Hammons, Inc.

Wisdom Nuggets LLC

Wood, Herron & Evans, LLP

WOW Windowboxes

Yard House Restaurants

Individual

Nancy Allen
Eric Anderson
Mary Armor

Robyn Bancroft

Geoffrey Barnes

Jim and Mary Berry

Tom Besanceney

Jill Bohl

Damian Bolton

Paula Brehm-Heeger

Kathleen and George Brinkman
Kathleen DuPriest

Greg Edwards

DaVan Gassett

David and Pamela Ginsburg

Marshall and Enid Ginsburg

Coralie Ginsburg

Michael and Carol Glotfelter

Kathryn Haines LaVaughn Henry

Charles Hudson Lisa Kaminski

Steven Kenat

Michael Kennedy

Thomas Kilcoyne

LLP

Kinsey King Susan Lennard

Stephen MacConnell

Joanne Lincoln Maly Terry Miller

Daniel Moroski

Katie Moroski

LaWana Moroski

Mike Moroski Michael Ohmer

Mark Painter
Cinnamon Pelly

Rick Pender

Thomas Powers
Albert Pyle

Marcus Relthford and Amy Eddy

Mike Saltzmann

Mary Beth Salyers Bill Schmidt

Kevin Schuitema

Andy Scott
Trish and Walter Smitson

Andy and Kim Stark

Jalea Stowers Wavne Taleff

Conrad Thiede Brian Till

Jeffrey Waite

Cynthia Walker

James and Joan Wichman

David and Linda Yip

Christy Zerges

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Marketing and Communications

Advancing the image, awareness, and usage of downtown Cincinnati as a vibrant hub of activity for people to live, work, dine, shop, and play.





Communications Holidays

Downtown received positive media coverage, with TV appearances and newspaper stories throughout the year about dining and gift ideas for Valentine's Day, Mother's Day, and Father's Day, as well as summer late night dining options, Live It Up Downtown, and holiday events. A column by David Ginsburg appeared in the Business Courier's Core Strengths special section. Visits to DCI's website grew, with traffic via mobile device increasing 45% and via tablet 47%. The reformatted weekly email had a 12% increase in subscriptions. Facebook "likes" were up 71% (16,799) and Twitter followers were up 100% (17,301) over 2012. DCI created Pinterest boards in July, ending the year with 1,523 followers.



Macy's Downtown Dazzle drew

more than 15,000 people to

downtown during the holiday

season. These free events,

on November 30, December 7

and 14, featured a rappelling

carriage rides, and photos

sold out at Macy's Fountain

Catalog, published for Cyber

Monday, featured items from

26 merchants from the CBD

views, up 24% from 2012.

television coverage of down-

town's holiday events totaled

almost two hours.

and OTR and had 6,700 page

During November and December,

Santa, Metro's Holly Jolly Trolley,

with Santa at Macy's. The 500

commemorative Rookwood Tiles

Place. The 2013 online Holiday

Retail Promotion

Downtown Cincinnati Gift Card sales were 81% ahead of prior year sales. Gift Cards are now sold at Findlay Market, as well as the DCI office and website. More than 200 establishments, from The Banks to Over-the-Rhine, accept the Card.

DCI partnered with the management and merchants of Carew Tower to promote this important shopping destination, with exterior signage. multi-merchant event, and a section in the weekly email.

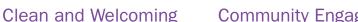
DCI hosted Summer and Holiday Retailer meetings, with representatives from the Convention & Visitors Bureau, Regional Tourism Network, Police, DCI, and 3CDC presenting information on seasonal programs and events to more than 100 stakeholders.

Safe and Clean

Enhancing the safe, clean, and welcoming environment of downtown Cincinnati.







The Ambassadors made 1.048 contacts with aggressive panhandlers and 3,661 with passive panhandlers in 2013. The DCI Social Service Outreach Coordinator had 6,022 interactions with clients, social service providers, and landlords. He successfully moved 34 people into permanent housing.

DCI issued 122 Virtual Block Watch email notifications regarding urgent safety topics and street construction updates to 1,071 subscribers. This demonstrates a 72% increase over last year's updates.

Four Sector Groups, which identify and solve quality of life problems, hold regular meetings with more than 20 people in attendance at each meeting.

Ambassadors

Each day, more than 30 DCI Ambassadors, trained in public safety, enhanced cleanliness, and customer service, patrol downtown. Awareness and visibility of this successful program continues to grow. Respondents to the 2013 Perceptions Survey rated Ambassador visibility at 59%, an increase of 3 points. In July an Ambassador's Facebook page was launched, with 284 "likes" by year-end. Online magazine Soapbox and WCPO-TV's The List focused on the Ambassadors during fourth quarter. Both featured interviews with DCI Ambassadors, explained their services, shared the hotline number, and described them as "concierges of downtown."

In 2013 Keep Cincinnati Beautiful awarded the best score possible for the Monthly Litter Index to the Central Business District (CBD). The streets maintained by DCI in Over-the-Rhine (OTR), a separately funded Ambassador program, also received an excellent Monthly Litter Index score of 1.1.

During the year, Ambassadors power washed 545 block faces; 603,400 pounds of trash and 2,874 instances of graffiti were removed. Weeds were removed from 1,081 block faces. The always welcoming Ambassadors made 23,011 hospitality assists.



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Stakeholder Services

Supporting and advocating for business and residential growth in downtown Cincinnati.



Living Downtown

Downtown's growing residential community was the focus of the second annual Live It Up Downtown: A Celebration of Urban Living. DCI's residential task force, along with the Downtown Residents Council (DRC), hosted the event on Fountain Square. Booths featured 65 downtown businesses and amenities, with realtors and developers promoting available properties to encourage people to learn more about urban living. More than 1,000 attended the open houses. Sponsors were Raymond James, Enquirer Media, Horseshoe Casino, 4EG, and Block by Block.

DCI worked with the DRC to distribute welcome bags to new residents. The bags are filled with promotional items from restaurants, clubs, attractions and shops.

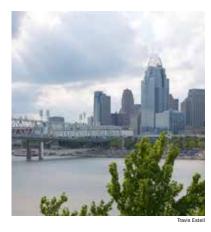


New and Expanding

Business retention and attraction efforts included working with the City on the Mabley Place/Pogue's Garage project to keep stakeholders informed; assisting the new owners of the @580 building as they transition to mixed use; meetings with the owners of the Terrace building; and working with Jedson on their move from Milford to downtown.

Businesses

Downtown orientation sessions were provided to the staffs of new downtown companies, APG Office Furnishings and Kolar Design. Orientation sessions included the distribution of welcome bags, an overview of DCI and information about nearby amenities.



Research and Information

DCI produced and published the ninth annual *State of Downtown* report, which provides comprehensive data about the residential community, development projects, office occupancy, tourism, and safe and clean indicators. This report is used by the City and other stakeholders as a resource on all facets of downtown.

Quarterly parking surveys, listing downtown parking rates and availability, are maintained and published at DowntownCincinnati.com.

DCI serves as an important member of the Casino Neighborhood Working Group, dedicated to working with the Horseshoe Casino management and stakeholders to plan, prioritize and implement initiatives to benefit the neighborhood and casino visitors and to leverage the positive impact of the Casino for downtown.



Independent Auditors' Report

Board of Directors Downtown Cincinnati, Inc. Cincinnati, Ohio

We have audited the accompanying statements of financial position of Downtown Cincinnati, Inc. (DCI) (a nonprofit organization) as of December 31, 2013 and 2012 and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above, present fairly, in all material respects, the financial position of DCI as of December 31, 2013 and 2012 and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

March 13, 2014 Cincinnati. Ohio

150 East Fourth Street **1** Cincinnati, OH 45202 **1** Tel 513.241.8313 **1** Fax 513.241.8303

www.barnesdennig.com Member, PKF International

Burner, During & Co., Std.

STATEMENTS OF FINANCIAL POSITION

December 31, 2013 and 2012

	2013	2012
Assets		
Cash and cash equivalents	\$ 600,634	\$ 559,215
Certificates of deposit	249,692	55,000
Contracts and accounts receivable	176,845	155,067
Grants receivable	-	50,000
Unbilled receivables	270,829	263,892
Prepaid expenses	7,149	5,780
Property and equipment, net	11,566	6,777
Total assets	\$ 1,316,715	\$ 1,095,731
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 424,845	\$ 283,627
Advanced memberships	82,101	77,626
Total liabilities	506,946	361,253
Net Assets		
Unrestricted	809,769	684,478
Temporarily restricted	-	50,000
	000.700	,
Total net assets	809,769	734,478
Total liabilities and net assets	\$ 1,316,715	\$ 1,095,731

See accompanying notes to financial statements

STATEMENTS OF ACTIVITIES

Years Ended December 31, 2013 and 2012

	2013	2012
Unrestricted revenues and support		
DCID contract: Special Improvement District	\$ 2,265,911	\$ 2,252,123
Service agreements	488,904	501,767
Memberships	131,210	121,900
Holiday, directory sponsorships and special events	122,520	112,870
Donated services	18,121	18,235
Interest income	986	640
Net assets released from restriction	50,000	25,000
Total unrestricted revenues and support	3,077,652	3,032,535
Expenses		
Operating	2,934,240	2,938,562
In-kind	18,121	18,235
Total expenses	2,952,361	2,956,797
Change in unrestricted net assets	125,291	75,738
Temporarily restricted net assets		
Donations and grants	-	75,000
Net assets released from restriction	(50,000)	(25,000)
	(50,000)	50.000
Change in temporarily restricted net assets	(50,000)	50,000
Change in net assets	75,291	125,738
Net assets, beginning of year	734,478	608,740
Net assets, end of year	\$ 809,769	\$ 734,478

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STATEMENTS OF CASH FLOWS

Years Ended December 31, 2013 and 2012

	2013	2012	
Cash flows from operating activities Change in net assets Adjustment to reconcile change in net assets to	\$ 75,291	\$ 125,738	
net cash provided by operating activities: Depreciation Changes in:	4,424	3,808	
Contracts and accounts receivable Unbilled receivables Prepaid expenses	28,222 (6,937) (1,369)	(143,480) 19,389 (40))
Accounts payable and accrued expenses Advanced memberships	141,218 4,475	(134,261))
Net cash provided by (used in) operating activities Cash flows from investing activities	245,324	(104,745)	,
Purchase of certificates of deposit - net Purchase of property and equipment	(194,692) (9,213)	(55,000) (2,949)	
Net cash used in investing activities	(203,905)	(57,949)	
Net change in cash and cash equivalents Cash and cash equivalents, beginning of year	41,419	(162,694)	
Cash and cash equivalents, end of year	\$ 600,634	\$ 559,215	

NOTES TO FINANCIAL STATEMENTS

NOTE 1

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

NATURE OF OPERATIONS

Downtown Cincinnati, Inc. (DCI or the Organization) is a nonprofit corporation organized to enhance downtown Cincinnati through safe and clean programs, communications and marketing programs, and stakeholder services including assisting small women-owned and minority-owned firms. DCI receives contributions from Cincinnati area companies and foundations; and also receives funds from assessments on all downtown properties to take leadership in the revitalization of downtown.

FINANCIAL STATEMENT PRESENTATION

The financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles (GAAP). The Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets which have no donor-imposed restriction; temporarily restricted net assets which have donor-imposed restrictions that will expire in the future; and permanently restricted net assets which have donor-imposed restriction which do not expire.

CASH AND CASH EQUIVALENTS

The Organization considers all liquid investments with original maturities of three months or less to be cash equivalents. At December 31, 2013 and 2012, cash equivalents consisted primarily of money market funds. The Organization maintains its cash in bank deposit accounts which, at times, exceed federally insured limits. The Organization has not experienced any losses in such accounts and management believes it is not exposed to any significant credit risk.

CERTIFICATES OF DEPOSIT

Certificates of deposit are carried at cost which approximates fair value. The certificates held at December 31, 2013 mature on various dates during 2014.

CONTRACTS AND ACCOUNTS RECEIVABLE

Contracts and accounts receivable consist of reimbursements due under contract agreements and general accounts receivable. The Organization provides an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information and existing economic conditions. Delinquent receivables are written off based on individual credit evaluation and specific circumstances.

UNBILLED RECEIVABLES

Under the Special Improvement District (SID) contract through Downtown Cincinnati Improvement District (DCID), the Fountain Square Management Group (FSMG), SORTA and OTR Holdings contracts, the Organization bills actual monthly expenses the following month. Unbilled receivables represent December SID, FSMG, SORTA and OTR Holdings expenses to be billed in January of the following year. Also included in unbilled receivables at December 31, 2013 and 2012 were December consignment sales of promotional products (Commemorative Rookwood Tiles) billed in January of the following year.

NOTES TO FINANCIAL STATEMENTS (continued)

NOTE 1

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

PROPERTY AND EQUIPMENT

Property and equipment are recorded at cost or at fair value as of the date of the contribution. Depreciation is provided using the straight-line method over the estimated useful lives of the respective assets. The cost of maintenance and repairs are expensed as incurred while significant improvements are capitalized.

CONTRIBUTIONS

The Organization records gifts of cash and other assets at their fair value as of the date of contribution. Such donations are recorded as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts that are originally restricted by the donor and for which the restriction is met in the same time period are recorded as temporarily restricted and then released from restriction.

Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

DONATED SERVICE

The Organization records donated services as revenues in the period received only if the services received create or enhance non-financial assets or required specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. In 2013 and 2012, contribution revenue recognized for donated services was for media and promotions as presented in the statement of activities.

ADVANCED MEMBERSHIPS

Memberships received in advance are deferred and recognized in the period to which the memberships relate.

INCOME TAXES

The Organization is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of Ohio law. However, the Organization is subject to federal income tax on any unrelated business taxable income.

The Organization's IRS Form 990 is subject to review and examination by federal and state authorities. The Organization believes it has appropriate support for any tax positions taken, and therefore, does not have any uncertain income tax positions that are material to the financial statements. The Organization is generally no longer subject to examinations by tax authorities for years before 2010.

FUNCTIONAL ALLOCATION OF EXPENSES

The costs of supporting the various programs and other activities have been summarized on a functional basis in the notes to the financial statements. Expenses have been classified based upon the actual direct expenditures and cost allocations based upon estimates of time spent by Organization personnel.

NOTES TO FINANCIAL STATEMENTS (continued)

NOTE 1

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingentassets and liabilities at the date of the financial statements and the reported amounts of revenuesand expenses during the reporting period. Actual results could differ from those estimates.

SUBSEQUENT EVENT EVALUATION

In preparing its financial statements, the Organization has evaluated events subsequent to the statement of financial position date through March 13, 2014, which is the date the financial statements were available to be issued.

NOTE 2	Property and equipment consisted		
PROPERTY AND EQUIPMENT	of the following:	2013	2012
	Computer equipment	\$ 55,758	\$ 46,546
	Office equipment	8,566	16,141
	Computer software	16,141	8,566
	Less accumulated depreciation	80,465 (68,899)	71,253 (64,476)
		\$ 11,566	\$ 6,777

Depreciation expense was \$4,424 in 2013 and \$3,808 in 2012.

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CONCENTRATION / SPECIAL IMPROVEMENT DISTRICT

DCI entered into a Special Improvement District contract with Downtown Cincinnati Improvement District (DCID) which expires on December 31, 2017. DCID is a special assessment of downtown property owners, which purchase the services of DCI. Approximately 74% of revenues in 2013 and 73% in 2012, and 71% of the receivables in 2013 and 63% in 2012 are related to the Special Improvement District contract.

NOTE 4

OTHER SERVICE CONTRACTS

DCI has contracts with the Fountain Square Management Group to clean Fountain Square, SORTA to clean Government Square, bus stops and shelters in the central business district. DCI expended \$458,935 in 2013 and \$403,905 in 2012 in connection with these contracts.

DCI also has a contract with OTR Holdings to clean certain areas in Over-the-Rhine. DCI expended \$68,431 in 2013 and \$108,991 in 2012 in connection with this contract.

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NOTES TO FINANCIAL STATEMENTS (continued)

NOTE 5

LEASE COMMITMENTS The Organization leases office space and various equipment under operating leases that will expire in 2017. Rent expense for these leases was \$59,218 in 2013 and \$55,090 in 2012.

Future minimum lease payments are as follows:

2014 \$ 67,482 2015 67,482 2016 67,482 2017 66,584 \$ 269,030

NOTE 6

401(K) PLAN

DCI participates in a multi-employer 401(k) plan sponsored by the Cincinnati USA Regional Chamber of Commerce. In 2012, the Organization contributed 10% of employees' gross pay to the plan. Effective January 1, 2013, the Organization changed its contribution to match up to 5% of the employees' contributions to the plan. Participants vest in employer contributions 20% each year and are fully vested after five years. Plan contributions were \$23,216 for 2013 and \$48,383 for 2012.

NOTE 7 **FUNCTIONAL** ALLOCATION OF **EXPENSES**

The costs of supporting the various programs and other activities of the Organization have been summarized below. Expenses have been classified based upon the actual direct expenditures and cost allocations based upon estimates of time spent by Organization personnel.

2013 2012 Program services \$ 2,652,217 89.8% \$ 2,640,517 89.4% General and administrative 209,072 7.2% 224,443 7.5% Fundraising 91,072 3.0% 91,837 3.1% \$ 2,952,361 100.0% \$ 2,956,797 100.0%















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THE MISSION OF DOWNTOWN CINCINNATI INC. IS TO BUILD A DYNAMIC METROPOLITAN CENTER VALUED AS THE HEART OF THE REGION.

